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Incitec Pivot Limited (IPL) and its subsidiaries support eradication of Modern Slavery and are committed to taking all reasonable steps to identify, assess and address risks of Modern Slavery in their operations.

1 Purpose

This Policy will be used to underpin and inform any statement by IPL on the potential risks of Modern Slavery practices in its operations and supply chains in accordance with the requirements of the Modern Slavery Act.

2 Scope

This Policy applies to all persons working for and on behalf of IPL, in any capacity, including employees, directors, officers, agency workers, contractors and consultants and any other third-party representative.

3 References & Definitions

3.1 References

<table>
<thead>
<tr>
<th>Reference</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td><a href="https://www.incitecpivot.com.au/~media/Files/IPL/Procurement/IPL_Supplier%20Code%20of%20Conduct%202019_v5.pdf">https://www.incitecpivot.com.au/~media/Files/IPL/Procurement/IPL_Supplier%20Code%20of%20Conduct%202019_v5.pdf</a></td>
<td>Supplier Code of Conduct</td>
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</tbody>
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3.2 Definitions

Capitalised terms used in the Policy have the following meaning:

**HSEC Company Standard 11** means the current version of the standard available on IPL’s electronic document management system.

**IPL** means Incitec Pivot Limited and its subsidiaries.

**Modern Slavery** has the same meaning as in the Modern Slavery Act. The term is used to cover a range of exploitative practices, including without limitation human trafficking, slavery, forced labour, child labour and debt bondage. **Modern Slavery Act** means the Modern Slavery Act 2018 (Cth) as may be amended from time to time.

**Whistleblower Hotline** means the mechanism to confidentially report improper, illegal or unethical behaviour made available pursuant to the Whistleblower Protection Policy.

**Whistleblower Protection Policy** means the principles by which a person can raise a known or suspected an issue of unacceptable conduct.
4 Roles and Responsibilities

Table 2: Roles & Responsibilities

<table>
<thead>
<tr>
<th>Role</th>
<th>Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Commercial Officer</td>
<td>Policy Owner</td>
</tr>
<tr>
<td>IPL Board of Directors</td>
<td>Overall responsibility in ensuring IPL complies with all its legal and ethical obligations</td>
</tr>
<tr>
<td>Executive Team</td>
<td>Responsible for ensuring their teams comply with the provisions of this policy in the day to day performance of their roles.</td>
</tr>
<tr>
<td>Line Managers</td>
<td>Responsible to ensure that relevant direct reports receive adequate training on this policy and any supporting processes applicable to their role.</td>
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5 Policy Statement: Supply Chain

This policy section defines the processes that identify and address modern slavery risks within IPL's supply chains. It aligns with IPL's Values of:

- Zero Harm for Everyone, Everywhere,
- Value People – Respect, Recognise and Reward,
- Care for the Community and our Environment,
- Challenge and improve the Status Quo.

5.1 Identification of Risk in the Supply Chain

The following tools will be used to both identify and mitigate any potential risks of modern slavery within IPL's supply chains. They are designed to support those undertaking supplier due diligence activities in the identification of modern slavery related risk.

5.1.1 Supplier Tiering Tool

Analysis of existing supplier spend is carried out using the Supplier Tiering Tool. This assesses annual spend, the risk associated with goods and services purchased, and the supplier’s country of origin. The tool provides an overall ranking which identifies the higher risk suppliers, to enable a prioritised, detailed risk assessment to be actioned.

5.1.2 Supplier Risk Questionnaire

Existing Suppliers

A Risk Questionnaire is applied to existing suppliers that are ranked as high risk through the application of the Supplier Tiering Tool, this will then be applied to mid to low risk suppliers.

New Suppliers

For potential and new suppliers, the Risk Questionnaire will be sent to these suppliers as part of the standard Procurement sourcing process.
5.2 Supplier Risk Management

Questionnaire responses that highlight a potential risk will be investigated. Where required, a remedial action plan will be agreed with the supplier with defined objectives and time frames to achieve these.

5.3 Actions to Address Identified Risks in the Supply Chain

A remediation plan will be agreed between IPL and the supplier to determine the appropriate course of action to be taken within the agreed time frames. The remediation plan will be reviewed at regular intervals in conjunction with IPL and the relevant supplier.

5.4 Employee and Contractor Awareness

5.4.1 Training

Selected employees and contractors are required to complete training modules to increase awareness of modern slavery and understanding of the risk factors, to assist in the identification of modern slavery risks within the IPL supply chains. Targeted training will be delivered to those individuals in roles identified as having higher exposure to Modern Slavery risk.

5.4.2 Reporting

IPL employees and contractors are encouraged to report any known or suspected, on reasonable grounds, risks of Modern Slavery practices within IPL’s supply chains. The Whistleblower Protection Policy provides the guidelines associated with reporting.

5.4.3 Supplier Awareness

All IPL suppliers are required to comply with the IPL Supplier Code of Conduct and are required to work with IPL on identifying and addressing the Modern Slavery risks in their respective supply chains. All suppliers are expected to promptly notify IPL of any identified or suspected, on reasonable grounds, risks of Modern Slavery practices within their own supply chains and cooperate with IPL in relation to any remediation plan to address those risks.

6 Policy Statement: IPL’s Own Operations

This policy section defines the processes that identify and address the risk of Modern Slavery practices within IPL’s own operations.

It aligns with IPL’s Values of:

- Zero Harm for Everyone, Everywhere,
- Value People – Respect, Recognise and Reward,
- Care for the Community and our Environment,
- Challenge and improve the Status Quo.
6.1 Identification of Risk in IPL’s Operations

A review of operations and processes will be undertaken for those high risk countries which have not signed the UN Declaration of Human Rights and/or where processes to prevent child labour or human rights abuses are not well entrenched in law.

6.1.1 Risk of Child Labour

Establish record keeping and due diligence processes (audits of records) in relation to the ages of all persons employed by IPL operations in the countries identified in section 6.1.

6.1.2 Risk of Abuses by resources employed by, or contracted to, IPL

Establish record keeping and due diligence processes (audits of records) in relation to the appropriate training of resources employed by IPL in countries identified within section 6.1.

6.1.3 Provision of Formal Grievance Mechanisms to Employees and Local Communities

Provision of information regarding the IPL Whistle Blower Hotline, a site contact or some other culturally appropriate mechanism for reporting potential issues at all IPL sites, as auditable under HSEC Community Standard 11.